

# Master Plan Update 13

## *Preliminary plan for more cuts*

July 27, 2010

### Summary

**Reduction based on enrollment forecast:** The Ohio School Facilities Commission (OSFC) staff, after consulting with the Cleveland Metropolitan School District staff, has devised a draft plan that would conform the District's construction program to a 2009 enrollment forecast for the program's final school year, 2016-17. The proposal, which quite likely will be adjusted, would eliminate 11 elementary schools and one high school from the Master Plan approved by the Board of Education in July 2008. The proposal would also change the size of various schools. It would result in new or renovated space for 35,639 students, compared with the 2008 plan's 40,743. **Page 2**

**Improvement in balance:** The tentative revision does much to address previous concerns that although the Master Plan of 2008 met the required district-wide enrollment target at the time, it distributed the preK-8 space in a way that did not appear to reflect neighborhood enrollment trends or, in some cases, current enrollments. **Page 2**

**District transformation initiative:** The OSFC draft incorporates changes outlined in the District's Academic Transformation Plan approved earlier this year, with some exceptions that may need to be ironed out. **Page 3**

**Questions about enrollment forecast:** The 2009 enrollment forecast's estimate for the last school year was 3 percent lower than the District's October tally of elementary school students and 5 per cent lower than the District's count of high school students. Under the forecasters' chief methodology, that could make the forecasts for the following seven years too low as well, meaning the District might be forced to cut capacity by too much. Further analysis is not possible until the District fulfills requests for updated enrollment information. In any case, the OSFC draft adheres to the original result of the 2009 forecast. **Page 3**

**Tentative changes, by neighborhood:** The draft plan for each neighborhood, comparing the OSFC's interpretation of the 2008 Master Plan with its 2010 draft. **Pages 4-13**

**Appendix:** The 2008 Master Plan as interpreted by the OSFC, by segments. **Page 14**  
The OSFC's 2010 draft Master Plan, by segments. **Page 15**

## **Reduction based on enrollment forecast**

The Ohio School Facilities Commission, which pays for 68 percent of most costs of the District's building program, will co-fund only the school space that its consultants predict will be needed in the program's final, or build-out, year. Therefore, the OSFC requires that a school district's Master Plan for construction be adjusted to conform to the latest enrollment estimate.

A forecast by the OSFC's consultant, DeJong-Healy, dated August 19, 2009, predicts that by the District's new build-out school year, 2016-17, enrollment will have declined to 36,234. The Master Plan approved by the Board of Education in July 2008 was designed to meet the previous target of 40,743 for the 2014-15 school year. (The enrollment target when the program began in 2002 was about 72,000 students.)

So now the OSFC, after consulting with the Cleveland Metropolitan School District staff, has devised a proposal that would match the District construction program to the 2009 enrollment forecast.

The new plan, which likely will be adjusted before it is approved, would eliminate 11 elementary schools and one high school from the Master Plan of 2008. The proposal would also change the planned size of various schools. In all, it would cut 4,509 student slots from the Master Plan of 2008 – space for 3,915 preK-8 students and 594 high school/vocational students.

Segment 5 of the 10-segment program is under way, in the design phase. Under the proposal, only three schools would be built in Segment 6, but 15 schools would be demolished. (The \$335 million from voter-approved Issue 14 for the District share of program costs is expected to be exhausted by the end of Segment 6). The rest of the construction, assuming that voters approve more bond-issuance authority, would occur in Segment 7-9. Segment 10 would consist of 33 school demolitions.

The District Administration hopes to gain approval of a revised Master Plan this fall and to start Segment 6 design in November. August 2013 would then be the target for Segment 6 completion.

## **Improvement in balance**

The tentative revision plan does much to address concerns that although the Master Plan of 2008 met the required district-wide enrollment target, it distributed the preK-8 space in a way that did not appear to reflect neighborhood enrollment trends or, in some cases, current enrollments. The changes outlined in the OSFC draft plan would for the most part allow the District to avoid having unused space in some neighborhoods and not enough in others.

The OSFC-commissioned enrollment studies are done by grade level district-wide, not by neighborhoods. It is up to each district to apportion the allotted co-funded district-wide space among its schools.

The Bond Accountability Commission reported in August 2008 and July 2009 that under the Master Plan of 2008, some of the District's 10 academic neighborhoods were allotted more space than it appeared they were likely to have in the build-out year, which would be a waste of taxpayer money. Some academic neighborhoods were being planned for more students in 2015 than they had last school year, despite a decade-long

record of steep enrollment decline. And a few neighborhoods were being planned for fewer students than they were likely to have in the build-out year.

The BAC called on the School District to make further adjustments in the Master Plan to fix those apparent problems before the start of Segment 5. The District subsequently cut 1,000 elementary school slots from the segment.

Now, through the new OSFC proposal, all of the neighborhoods that seemed headed for significant over-building have been cut back, although two -- East and Adams -- are still planned for slightly more students in 2016-17 than they have now. In both of those cases, too many schools were built too large in Segments 1-4, leaving little opportunity for adjustments in Segments 6-9.

The John Marshall neighborhood, where it appeared the 2008 plan might not provide enough space, would gain 270 elementary slots under the OSFC proposal.

A neighborhood-by-neighborhood comparison of the 2008 plan and the 2010 proposal follows in this report.

## **District transformation initiative**

The OSFC draft appears to incorporate changes outlined in the District's Academic Transformation Plan approved earlier this year, with some exceptions that may need to be ironed out or clarified.

Of the 14 schools designated for closure in the transformation plan, six had been part of the Master Plan of 2008. All have been eliminated in the proposed Master Plan, except a replacement for Empire is being planned for somewhere in the Glenville neighborhood. Two of the schools slated for closure -- East High and South High -- are not on the Segment 10 demolition list.

Of the 23 schools designated for "growth" in the transformation plan, six -- Benjamin Franklin, Douglas MacArthur, Garrett Morgan, Louis Agassiz, Valley View, and Whitney Young -- are on the proposed Segment 10 demolition list.

The explanation for this and other variances from the transformation plan is that the OSFC has recommended a maximum-case demolition budget in order to retain eligibility for demolition funding if needed. Inclusion in Segment 10 does not necessarily mean that a school will actually be torn down. Also, some of the specialty programs at the six schools could be moved to other locations.

To schools that had been removed from the transformation plan's closure list -- Tremont Montessori and Margaret Spellacy (now home to Ginn Academy) -- are also on the proposed Segment 10 demolition list.

Of the 17 schools designated for "refocus" status in the transformation plan, five -- Carl & Louis Stokes, Charles Eliot, Iowa-Maple, Newton D. Baker, and Sunbeam -- are on the Segment 10 demolition list.

Three of the 13 schools on the transformation plan's "repurpose" list -- Capt. Arthur Roth, Michael R. White, and Woodland Hills -- also are included in Segment 10.

## **Questions about forecast**

A BAC report last December questioned whether the DeJong-Healy enrollment forecast was accurate, because its estimate for the current school year was 3 percent

lower than the District's October tally of elementary school students and 5 per cent lower than the District's count of high school students.

Under the forecasters' methodology known as the "cohort survival" method, estimating the first year's enrollment too low could make the forecasts for each of the following seven years too low as well, meaning that the District could be forced to cut capacity by too much. Further analysis is not possible until the District fulfills requests for updated enrollment documents.

The District commissioned an independent enrollment forecast by the Northern Ohio Data & Information Service (NODIS) of the Maxine Goodman Levin College of Urban Affairs at Cleveland State University. The report is dated March 3, 2010.

The study used data on births, deaths, and migration to arrive at estimates of the school-age population residing in the District, then used historical data to identify the rate at which that population actually attended CMSD schools. Linear extension of those rates for various groupings of years yielded four sets of District enrollment estimates for 2016-17, ranging from 31,358 to 47,647. The OSFC's DeJong-Healy forecast for 36,234 falls within this range.

The NODIS study applied a cohort-survival analysis to the average of the four trend estimates to arrive at a projected District enrollment for 2016-17 of 37,455, about 1,200 more than DeJong-Healy forecasted.

As with the DeJong-Healy study, the NODIS forecast begins with the 2009-10 school year. Like the DeJong-Healy forecast, the NODIS study underestimated the reported District enrollment for that year. DeJong-Healy estimated 46,475 students; NODIS estimated 47,336; the District reported 48,204.

In any case, the OSFC draft Master Plan adheres to the original result of the 2009 DeJong-Healy forecast.

The historically fluid nature of individual school enrollments in the District promises to be exacerbated this school year by the openings of Segment 3 and 4 schools, the planned closure of others, and academic program changes.

After the dust settles, enrollment data from the District for the coming school year will be crucial for proper evaluation of the proposed Master Plan, and it would be helpful as well in determining whether the enrollment forecasts are on the mark.

## **Tentative changes, by neighborhood and segment**

That following charts and text compare the Master Plan of 2008 with the OSFC's 2010 proposal by neighborhood. For context, the charts also give school enrollments in 1997 and 2009 and the 12-year percentage change.

The appendices following the charts show the entire Master Plan approved by the Board of Education in July 2008 by segment as interpreted by the OSFC staff in December 2008, as well as the OSFC staff's new 2010 proposal by segment.

**How to read the charts:**

**Second column --** The 2008 OSFC Master Plan. Below, for example, Collinwood High is to be kept (K) but not renovated (R) or built new (N); Longfellow is to be demolished (D) in Segment 10 and Iowa-Maple built new in Segment 7 (N-7).

**Third column –** The 2010 draft Master Plan for each school. Changes from the second column are shown in boldface. For example, Longfellow would be demolished in Segment 6 (D-6) instead of Segment 10, and Iowa-Maple would be demolished in Segment 10 (D-10) instead of being built new in Segment 7 (N-7).

**Fourth column --** The enrollment of each school in October 1997.

**Fifth column –** The enrollment of each school in October 2009.

**Sixth column –** The percentage change in each school’s enrollment from October 1997 to October 2009. The last line of the column shows the neighborhood’s percentage decrease in K-8 enrollment (excluding the high school) during the period. This percentage is useful as an indicator of the neighborhood’s future K-8 enrollment trend.

**Seventh column --** The OSFC-funded enrollment capacity for each school for the 2008 Master Plan’s completion year of 2015. Some schools have a zero, which means either that the school is to be kept but receive no OSFC-funded improvements or that the school is to be demolished (see **second column**). Below, Iowa-Maple was to be built for 350 students in Segment 7.

**Eighth column –** The OSFC-funded enrollment capacity for each school for the 2010 draft Master Plan’s new build-out year of 2017. Changes from column seven are shown in boldface. In the Iowa-Maple case, it now is listed as having an OSFC-funded capacity of zero, because it is tentatively planned for demolition (D) in Segment 10.

**Ninth and tenth columns, bottom line:** Each Master Plan’s provision of K-8 student slots as a percentage of the October 2009 enrollment. For a neighborhood with a history of decline (see **sixth column, bottom line**), the percentages in these last two columns should be well below 100 percent now and grow slowly toward 100 percent as the program completion year approaches.

Collinwood Neighborhood	2008 Plan: New, Reno, Keep, Demo -- Segmnt	2010 Plan: New, Reno, Keep, Demo -- Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
Collinwood HS	K	K	1220	850	-30.33%	0	0		
East Clark	N-3	N-3	570	226	-60.35%	450	450		
Euclid Park	N-4	N-4	466	226	-51.50%	351	351		
Hannah Gibbons	N-2	N-2	171	257	50.29%	351	351		
Henry Longfellow	D-10	<b>D-6</b>	427	242	-43.33%	0	0		
Iowa-Maple	N-7	<b>D-10</b>	611	305	-50.08%	350	<b>0</b>		
Kenneth Clement	D-10	<b>K</b>	290	189	-34.83%	0	0		
Margaret Spellacy MS	D-10	D-10	776	0	-100.00%	0	0		
Memorial	N-1	N-1	249	503	102.01%	631	631		
Oliver H. Perry	??	??	642	414	-35.51%	0	0		
<b>K-8 Totals</b>			<b>4202</b>	<b>2362</b>	<b>-43.79%</b>	<b>2133</b>	<b>1783</b>	<b>90.30%</b>	<b>75.49%</b>

The draft Master Plan of 2010 would reduce the planned preK-8 capacity of the Collinwood neighborhood by 350 students by eliminating Iowa-Maple. The plan does not

say what is to become of O.H. Perry in North Collinwood, which could serve as a safety valve if the neighborhood enrollment should stabilize.

East Tech Neighborhood	2008 Plan: New, Reno, Keep, Demo -- Segmnt	2010 Plan: New, Reno, Keep, Demo -- Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
East Tech HS	R-10	K	1248	834	-33.17%	431	0		
Alfred Benesch	D-10	D-10	477	0	-100.00%	0	0		
Anton Grdina	N-4	N-4	712	505	-29.07%	540	540		
George W. Carver	N-4	N-4	428	457	6.78%	450	450		
Audubon	D-10	D-6	668	342	-48.80%	0	0		
Bolton	N-9	D-10	471	327	-30.57%	350	0		
Dike at Dike (450 to CSA)	N-8	???	322	406	35.29%	450	0		
Giddings	N-6	N-8	557	295	-47.04%	450	350		
Marion Sterling	R-8	R-8	575	523	-9.04%	490	490		
Carl & Louis Stokes	N-10	D-10	660	504	-23.64%	450	0		
MLK Middle (half)	K	K	238	0	-100.00%	0	0		
<b>K-8 Totals</b>			<b>5108</b>	<b>3359</b>	<b>-34.24%</b>	<b>3180</b>	<b>1830</b>	<b>94.67%</b>	<b>54.48%</b>

The East Tech neighborhood would be significantly changed by the draft Master Plan of 2010.

The partial renovation of East Tech High School would be eliminated, a casualty of the OSFC consultant's forecast for District high school enrollment in 2016-17.

Construction of new Carl & Louis Stokes, Dike and Bolton elementary schools would also be eliminated. And the planned new Giddings elementary would be built for 350 students instead of 450.

The neighborhood previously appeared headed for significant overcapacity but would appear to be in no danger of that under the 2010 draft. In fact, the proposed reductions give East Tech the lowest ratio of planned capacity to current enrollment – 54.48 percent -- of any neighborhood in the District. However, the 2010 draft is silent on what is to become of the current Dike, suggesting that it could be a safety valve for the neighborhood.

Willow, formerly classified as being in the East Tech neighborhood, has been shifted to the South neighborhood. It is planned for more students than attend there now, so it also might be able to absorb some East Tech elementary students should the planned cuts prove too severe.

Rhodes Neighborhood	2008 Plan: New, Reno, Keep, Demo -- Segmnt	2010 Plan: New, Reno, Keep, Demo -- Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
Rhodes HS	R-2	R-2	1242	1347	8%	1005	1005		
Benjamin Franklin	K	<b>D-10</b>	621	659	6%	0	0		
Charles A. Mooney	N-5	<b>D-5</b>	1037	556	-46%	650	<b>0</b>		
Denison	N-7	N-7	738	719	-3%	720	720		
William C. Bryant	R-9	<b>R-7</b>	376	435	16%	600	600		
William R. Harper	D-10	<b>N-9</b>	516	0		<b>0</b>	450		
<b>Totals</b>			<b>3288</b>	<b>2369</b>	<b>-28%</b>	<b>1970</b>	<b>1770</b>	<b>83.16%</b>	<b>74.72%</b>

The Rhodes neighborhood had appeared to be on target for the 2017 build-out year under the Master Plan of 2008, but the 2010 draft would cut 200 slots from Rhodes by eliminating Mooney (650 students) but adding Harper (450 students).

The draft lists Mooney for demolition in the current Segment 5, but the latest Construction Managers report says the Mooney demolition is to be dropped.

Kennedy Neighborhood	2008 Plan: New, Reno, Keep, Demo -- Segmnt	2010 Plan: New, Reno, Keep, Demo -- Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
John F. Kennedy HS	K	K	1353	946	-30.08%	0	0		
Adlai Stevenson	N-4	N-4	415	269	-35.18%	450	450		
Charles Eliot	D-10	D-10	722	330	-54.29%	0	0		
Cranwood	D-10	D-10	522	0		0	0		
Emile deSauze	N-7	N-7	477	297	-37.74%	450	450		
Whitney Young (6-8 only)	D-10	D-10	200	124	-38.00%	0			
Gracemount	N-6	<b>D-6</b>	609	472	-22.50%	450	<b>0</b>		
Robert Jamison)	N-4	N-4	716	470	-34.36%	450	450		
<b>Totals</b>			<b>3661</b>	<b>1962</b>	<b>-46.41%</b>	<b>1800</b>	<b>1350</b>	<b>91.74%</b>	<b>68.81%</b>

The District's decision to close Kennedy's Gracemount elementary is reflected in the 2010 draft by the elimination of the previously planned replacement school for 450 students. This appears to remove the potential for significant excess capacity in the neighborhood in the target year of 2016-17.

<b>Glenville Neighborhood</b>	<b>2008 Plan: New, Reno, Keep, Demo -- Segmnt</b>	<b>2010 Plan: New, Reno, Keep, Demo -- Segmnt</b>	<b>Oct. 1997 actual enroll</b>	<b>Oct. 2009 actual enroll</b>	<b>Oct. 1997 to Oct. 2009 pct. change</b>	<b>2008 Master Plan enroll for 2015</b>	<b>2010 draft Master Plan enroll for 2017</b>	<b>2008 Plan pct. of Oct. 09 K-8 enroll</b>	<b>2010 draft Plan pct. of Oct. 09 K-8 enroll</b>
Glenville HS	N-9	N-9	1320	1085	-17.80%	1150	<b>912</b>		
Arthur Roth	D-10	D-10	666	272	-59.16%	0	0		
Empire (Glenville)	D-7	<b>D-6 (N-6)</b>	617	217	-64.83%	0	<b>450</b>		
Franklin D. Roosevelt	R-2	R-2	623	516	-17.17%	1115	1115		
Forest Hill Parkway	N-5	<b>D-5</b>	536	259	-51.68%	350	<b>0</b>		
Joseph F. Landis	D-10	<b>D-6</b>	519	341	-34.30%	0	0		
Louis Pasteur	D-10	<b>D-6</b>	422	0		0	0		
Charles Lake	N-4	<b>D-4</b>	350	0	-100.00%	400	0		
Michael R. White	N-7	<b>D-10</b>	399	340	-14.79%	450	<b>0</b>		
Patrick Henry	N-3	N-3	763	326	-57.27%	450	450		
Stephen E. Howe	D-10	<b>D-6</b>	458	0		0	0		
<b>K-8 Totals</b>			<b>5353</b>	<b>2271</b>	<b>-57.58%</b>	<b>2765</b>	<b>2015</b>	<b>121.75%</b>	<b>88.73%</b>

The Glenville neighborhood would lose 750 elementary slots under the draft Master Plan of 2010, but the reductions appear prudent in view of the prognosis suggested by its history: a loss of 10.4 percent of its PreK-8 enrollment in the last academic year and a loss of 57.6 percent in the last 12 years. Under the Master Plan of 2008, the neighborhood had been planned for 494 more students than it had last year.

The draft plan would eliminate Michael R. White, Charles Lake and Forest Hill elementary schools. The current Empire would be demolished and replaced by a new one for 450 students designated in the draft as “Glenville.” Various sites, including the current location, reportedly are under consideration.

As for Glenville High School, the draft would reduce from a planned 1,150 students to 912, also because of the forecast for fewer high school students district-wide.

The big problem with planned overcapacity for the Glenville neighborhood has always been Franklin D. Roosevelt elementary school, which was renovated in Segment 2 for 1,115 students but had fewer than half that many students last year. The closures of various schools in the area hold promise of making better use of FDR.



East Neighborhood	2008 Plan: New, Reno, Keep, Demo / Segmnt	2010 Plan: New, Reno, Keep, Demo -- Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
East HS	K	K	1053	696	-33.90%	0	0		
Alexander G. Bell	N-6	<b>D-10</b>	457	378	-17.29%	350	<b>0</b>		
Case	R-6	<b>N-6</b>	711	366	-48.52%	375	<b>450</b>		
Charles Orr**	D-10	D-10	265	0	-100.00%	0	0		
Daniel Morgan	N-2	N-2	520	375	-27.88%	480	480		
Harry E. Davis (now CSA)	D-10	D-10	597	0	-100.00%	0	0		
Harvey Rice	N-3	N-3	742	351	-52.70%	450	450		
John Raper	D-10	<b>D-6</b>	581	332	-42.86%	0	0		
John D. Rockefeller	D-10	D-10	478	230	-51.88%	0	0		
Mary Martin	R-2	R-2	406	339	-16.50%	490	490		
Mary Bethune	R-2	R-2	480	378	-21.25%	500	500		
Sunbeam	K	<b>D-10</b>	232	211	-9.05%	0	0		
Wade Park	N-3	N-3	538	428	-20%	501	501		
Willson**	N-3	N-3	425	0	-100%	574	574		
MLK Middle (half)	K	K	238	0	-100%	0	0		
<b>K-8 Totals</b>			<b>6670</b>	<b>3388</b>	<b>-49.21%</b>	<b>3720</b>	<b>3445</b>	<b>109.80</b> %	<b>101.68</b> %

The Master Plan of 2008 provides for 332 more preK-8 students than the East neighborhood has now, even though the neighborhood has lost 49 percent of its enrollment in the last 12 years. The draft Master Plan of 2010 would cut the current surplus capacity to 57 by eliminating Alexander Graham Bell.

If the 12-year enrollment trend continues, the neighborhood will still have significant excess capacity, which raises a question of why the planned Case has been increased from 375 to 450 students. The District Administration said Case was increased to provide for 18 classrooms, two per grade, which more easily accommodates the 20-to-1 student-teacher ratio mandated for grades K-3 by the District's contract with its teachers.

Adams Neighborhood	2008 Plan: New, Reno, Keep, Demo / Segmnt	2010 Plan: New, Reno, Keep, Demo / Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
John Adams HS	N-1	N-1	1208	1214	0.50%	1335	1335		
A.J. Rickoff	N-1	N-1	498	568	14.06%	720	720		
Alexander Hamilton	D-10	<b>D-6</b>	564	0		0	0		
Buckeye-Woodland	N-10	<b>N-6</b>	437	252	-42.33%	350	<b>450</b>		
Charles Dickens	N-4	N-4	469	315	-32.84%	450	450		
Corlett	D-4	D-4	551	0		0	0		
Miles	N-5	N-5	625	350	-44.00%	450	450		
Moses Cleaveland	D-4	D-4	507	0		0	0		
Mount Auburn	D-6	D-6	457	0		0	0		
Mount Pleasant	???	???	0	0		NA	NA		
Nathan Hale	N-4	N-4	715	311	-56.50%	400	400		
Paul Revere	N-6	<b>N-7</b>	627	395	-37.00%	450	<b>350</b>		
Robert Fulton	D-10	<b>D-6</b>	516	282	-45.35%	0	0		
Woodland Hills	N-7	<b>D-10</b>	669	297	-55.61%	450	<b>0</b>		
<b>K-8 Totals</b>			<b>6635</b>	<b>2770</b>	<b>-58.25%</b>	<b>3270</b>	<b>2820</b>	<b>118.05%</b>	<b>101.81%</b>

The Adams neighborhood appears headed for overcapacity even though the 2010 draft would reduce it by 450 student slots by eliminating Woodland Hills. The plan would also reduce Paul Revere by 100 students but increase Buckeye-Woodland by the same number. With the proposed changes, the neighborhood would still have space for 2,820 elementary students in 2016-17 even though it had only 2,770 students last year.

The District Administration said Buckeye-Woodland was increased to provide for 18 classrooms, two per grade, which more easily accommodates the 20-to-1 student-teacher ratio mandated for grades K-3 by the District's contract with its teachers. The Administration says the larger size also takes advantage of a sizable land-purchase investment made by the District at the site.

The Miles project in Segment 5, currently in the design stage for 450 students even though the school had only 350 last year, would appear to be the only option for further reduction.

Marshall Neighborhood	2008 Plan: New, Reno, Keep, Demo -- Segmnt	2010 Plan: New, Reno, Keep, Demo -- Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
John Marshall/Shuler HS	N-5/D-10	N-5/D10	1787	2146	20.09%	1400	1400		
Almira	N-5	N-5	651	382	-41.32%	450	450		
Artemus Ward	N-3	N-3	358	523	46.09%	450	450		
Brooklawn	N-7	<b>D-6</b>	363	246	-32.23%	450	<b>0</b>		
Carl Shuler (K-8 only)	D-10	D-10	711	0		0	0		
Clara Westropp	N-8	<b>N-7</b>	601	559	-6.99%	720	<b>540</b>		
Douglas MacArthur***	K	K	0	197		0	0		
Garfield	N-3	N-3	276	400	44.93%	426	426		
Joseph M. Gallagher	N-8	N-8	1027	774	-24.63%	540	<b>720</b>		
Louis Agassiz	D-10	D-10	427	364	-14.75%	0	0		
McKinley	N-9	<b>N-7</b>	443	295	-33.41%	450	450		
Nathaniel Hawthorne	D-10	D-10	0	0		0	0		
Newton D. Baker	K	<b>D-10</b>	596	447	-25.00%	0	0		
Riverside	N-1	N-1	409	525	28.36%	436	436		
Robinson G. Jones	N-3	N-3	318	387	21.70%	450	450		
Valley View***	K	<b>D-10</b>	202	155	-23.27%	0	0		
Wilbur Wright	K	<b>R-9</b>	1120	605	-45.98%	0	<b>720</b>		
<b>Totals</b>			<b>7502</b>	<b>5859</b>	<b>-21.90%</b>	<b>4372</b>	<b>4642</b>	74.62%	79.23%

The preK-8 enrollment of the Marshall neighborhood rose 3 percent this past school year after a negligible decline the previous year. Long term, it has the District's most stable enrollment. The question is whether the gain this year came from non-District schools, including charters, or whether it came from other academic neighborhoods. Enrollment data for the 2010-11 school year may provide a clue.

The draft plan of 2010 reflects the District's decision to close and demolish Brooklawn elementary, which would eliminate 450 Master Plan slots. The draft would also reduce the planned size of Clara Westropp elementary from 720 students to 540 while increase Joseph M. Gallagher from 540 students to 720. It would add a new Wilbur Wright elementary for 720 students.

The net result: Marshall would gain 270 Master Plan slots under the 2010 draft. That would appear reasonable given the long-term enrollment pattern, but last year's enrollment gain suggests that an increase in capacity might be needed if the short-term trend continues.

The plan provides for demolition of Valley View, Newton Baker, Nathaniel Hawthorne, Louis Agassiz and Carl Shuler in Segment 10, providing plenty of options for capacity adjustments in the meantime. Any Master Plan increases for Marshall in the future, however, would have to come from the allotment of another neighborhood.

South Neighborhood	2008 Plan: New, Reno, Keep, Demo -- Segmnt	2010 Plan: New, Reno, Keep, Demo -- Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
South HS	K	K	1579	824	-47.82%	0	0		
Albert B. Hart	D-10	<b>D-6</b>	822	293	-64.36%	0	0		
Fullerton	K	<b>K</b>	400	365	-8.75%	0	0		
Miles Park	N-1	N-1	542	531	-2.03%	650	650		
Mound	N-4	N-4	483	242	-49.90%	450	450		
Union	D-10	D-10	402	260	-35.32%	0	0		
Willow	N-10	<b>N-9</b>	467	209	-55.25%	450	<b>350</b>		
Warner	N-2	N-2	0	269	NA	570	570		
<b>Totals</b>			<b>3116</b>	<b>2169</b>	<b>-30.39%</b>	<b>2120</b>	<b>2020</b>	97.74%	93.13%

South previously had appeared to be on target for planned enrollment under the Master Plan of 2008.

However, Willow elementary, once classified as being in the East Tech neighborhood, is now designated as being in South, making it seem as if the neighborhood as a whole is being planned for too much space. The 2010 draft would trim the size of Willow from 450 students to the minimum size of 350, which is prudent because Willow had only 269 students last October. Because of Willow's location, it would be difficult to eliminate it without risking higher transportation costs.

Fullerton is listed in the draft as continuing in operation but with no OSFC-funded improvements. It could serve as a capacity safety valve in case South enrollment should continue on its recent stable path.

Warner, a single-gender academy, is being treated here as a South neighborhood school even though it draws some enrollment from other neighborhoods.

Lincoln-West Neighborhood	2008 Plan: New, Reno, Keep, Demo -- Segmnt	2010 Plan: New, Reno, Keep, Demo -- Segmnt	Oct. 1997 actual enroll	Oct. 2009 actual enroll	Oct. 1997 to Oct. 2009 pct. change	2008 Master Plan enroll for 2015	2010 draft Master Plan enroll for 2017	2008 Plan pct. of Oct. 09 K-8 enroll	2010 draft Plan pct. of Oct. 09 K-8 enroll
Lincoln-West HS	K	K	1232	1586	28.73%	0	0		
Buhrer	N-3	N-3	434	328	-24.42%	350	350		
Clark	R-8	<b>R-7</b>	587	582	-0.85%	540	540		
G. Morgan (K-8 only)	D-10	D-10	555	0		0	0		
H. Barbara Booker	N-10	<b>N-9</b>	441	438	-0.68%	450	450		
Halle	D-10	D-10	55	0		0	0		
Kentucky	D-10	D-10	424	0		0	0		
Luis Munoz Marin	N-10	<b>N-9</b>	942	759	-19.43%	720	<b>540</b>		
Louisa May Alcott	R-5	R-5	223	211	-5.38%	192	192		
Marion C. Seltzer	R-10	<b>R-9</b>	657	578	-12.02%	423	423		
Orchard	N-5	N-5	568	348	-38.73%	450	450		
Paul Dunbar	N-5	N-5	350	385	10.00%	450	450		
Scranton	N-10	<b>D-10</b>	562	462	-17.79%	350	<b>0</b>		
Thomas Jefferson	N-4	N-4	1012	0		785	785		
Tremont	D-10	<b>D-10</b>	915	527	-42.40%	0	0		
Walton	N-9	N-9	682	588	-13.78%	450	450		
Watterson Lake	N-7	N-7	568	495	-12.85%	450	<b>650</b>		
Waverly	N-9	<b>D-10</b>	620	487	-21.45%	450	<b>0</b>		
<b>K-8 Totals</b>			<b>9595</b>	<b>6188</b>	<b>-35.51%</b>	<b>6060</b>	<b>5280</b>	<b>97.93%</b>	<b>85%</b>

With the imminent opening of the new 785-student Thomas Jefferson, which is not replacing an existing school, and other planned construction, the Lincoln-West neighborhood had appeared to be headed for far too much capacity under the Master Plan of 2008. The draft of 2010 would make changes to address that problem: Luis Munoz Marin would be reduced from 720 students to 540; the 450-student new Waverly be eliminated; and the 350-student new Scranton would be eliminated. However, Watterson Lake would be increased from 450 students to 650.

The net change for Lincoln-West under the draft of 2010 would be a loss of 780 student slots. Future enrollment data will provide an indication of whether the proposed cuts are sufficient to prevent overcapacity in 2016-17.

As with Margaret Spellacy, the District has announced plans to continue operating Tremont Montessori, but the draft plan still lists it for demolition in Segment 10.



Cleveland Metropolitan School District Master Plan (Tentative, dated June 21, 2010)										
Building	Enroll	Scope	Segment 4				Segment 8			
<b>Segment 1</b>			Adlai Stevenson 450 New				Giddings 350 New			
Andrew J Rickoff	720	New	Anton Grdina 540 New				Joseph M. Gallagher 720 New			
Memorial	631	New	Charles Dickens 450 New				Marion-Sterling 490 Reno/add			
Miles Park	650	New	Euclid Park 351 New				<b>Subtotal 1,560</b>			
Riverside	436	New	G.W. Carver 450 New							
John Hay	1,232	Renovate	Mound 450 New							
Warm, Safe, Dry			Nathan Hale 400 New				<b>Segment 9</b>			
East High gym			Robert H. Jamison 450 New				Glenville HS 912 New			
Successtech 400			Thomas Jefferson 785 New				H. Barbara Booker 450 New			
John Adams 1,335			<b>Subtotal 4,326</b>				Luiz Munoz Marin 540 New			
<b>Subtotal 5,404</b>							Marion C. Seltzer 423 Reno/Add			
			<b>Segment 5</b>				Walton 450 New			
<b>Segment 2</b>			Forest Hill Parkway* Demo				Wilbur Wright 720 Reno/Add			
Daniel E. Morgan 480			Charles Mooney* Demo				W.R. Harper 450 New			
Franklin D. Roosevelt 1,115			CSA preK-12** 1,000 New				Willow 350 New			
Hannah Gibbons 351			Almira 450 New				<b>Subtotal 4,295</b>			
Mary B. Martin 490			Louisa May Alcott 192 Reno							
Mary M. Bethune 500			Max Hayes 800 New				<b>Total capacity 35,639</b>			
Warner 570			Orchard School of Scie 450 New							
James Rhodes 1,005			Miles 450 New				<b>Segment 10</b>			
<b>Subtotal 4,511</b>			John Marshall HS 1,400 New				Alexander Graham Bell Demo			
			Paul L. Dunbar 450 New				Benesch Demo			
<b>Segment 3</b>			West Side Relief HS 600 new				Benjamin Franklin Demo			
Artemus Ward 450			<b>Subtotal 5,792</b>				Bolton Demo			
Burher 350							Capt. Arthur Roth Demo			
East Clark 450			<b>Segment 6</b>				Carl Shuler HS Demo			
Garfield 426			Buckeye-Woodland 450 New				Carl and Louis Stokes Demo			
Harvey Rice 450			Case 450 New				Charles Eliot Demo			
Patrick Henry 450			Empire (Glenville) 450 New				Charles Orr Demo			
Robinson G. Jones 450			A.B. Hart Demo				CLC Halle Demo			
Wade Park 501			Alexander Hamilton Demo				Cranwood Demo			
Willson 574			A.J. Rickoff (old) Demo				Douglas MacArthur Demo			
<b>Subtotal 4,101</b>			Audubon Demo				Garrett Morgan HS Demo			
			Brooklawn Demo				Harry E. Davis Demo			
* Demolition may be postponed from Segmer			Empire Computech Demo				Iowa-Maple Demo			
** Shift to grades 6-12 only under considerat			Gracemount Demo				John D. Rockefeller Demo			
			Henry W. Longfellow Demo				Kentucky Demo			
			Jesse Owens Demo				Louis Agassiz Demo			
<b>Maintain-only K-8 and high schools</b>			John W. Raper Demo				Margaret Ireland Demo			
<b>Designated as "No OSFC"</b>			Joseph Landis Demo				Max Hayes HS (old) Demo			
Kenneth Clement			Louis Pasteur Demo				Margaret Spellacy Demo			
Douglas MacArthur			Mount Auburn Demo				Michael R. White Demo			
Fullerton			Robert Fulton Demo				Nathaniel Hawthorne Demo			
Collinwood HS			Stephen E. Howe Demo				Newton D. Baker Demo			
East HS			<b>Subtotal 1,350</b>				Robert Jamison Demo			
East Tech HS							Scranton Demo			
Health Careers HS			<b>Segment 7</b>				Sunbeam Demo			
Jane Addams HS			Clara E. Westropp 540 New				Tremont Demo			
John F. Kennedy HS			Clark 540 Reno/Add				Union Demo			
Lincoln-West HS			Denison 720 New				Valley View Demo			
Martin Luther King HS			Emile B. deSauze 450 New				Waverly Demo			
South HS			McKinley 450 New				Whitney Young Demo			
			Paul Revere 350 New				Woodland Hills Demo			
<b>Status not specified by OSFC</b>			Watterson-Lake 650 New							
Dike			William Cullen Bryant 600 Reno/add							
Mt. Pleasant			<b>Subtotal 4,300</b>							
Oliver H. Perry										
<b>Bond Accountability Commission reports: <a href="http://www.cmsdnet.net/Resources/Community/BAC.aspx">http://www.cmsdnet.net/Resources/Community/BAC.aspx</a></b>										

